

## LINCOLNSHIRE WEST CCG GOVERNING BODY

**25 September 2013**

### Lincolnshire Sustainable Services Review (LSSR)

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#### PURPOSE

To update the Governing Body on the governance arrangements and concordat for the Lincolnshire Sustainable Services Review.

#### RECOMMENDATIONS

Members are asked to:

- Note the governance arrangements for the LSSR.
- Ensure that a Clinical Leader and Senior Manager are always present at the LSSR Programme Board.
- Ensure appropriate representation on clinical design groups.
- Note the implications of the LSSR for commissioning intentions going forward.

#### BACKGROUND

Lincolnshire health and social care community has embarked upon a review of the care and service arrangements for Lincolnshire. Price Waterhouse Cooper (PwC) have been appointed as the expert support to the programme. The purpose of the programme is to achieve:

- A critical review and assessment of the Lincolnshire health and care economy in terms of clinical, operational and financial performance. This will be reported by Care Design Group.
- A comparison against good practice and benchmarking against a suitable high performing peer group, identifying where 'the low hanging fruit for system change can be achieved.
- Identification of specific service areas where there is a clear lack of clinical or financial critical mass due to scale or geography.
- Identification of opportunities to make significant, quality and efficiency gains by the development and implementation of a whole system change programme 'Lincolnshire's Brave Idea'.
- A health and social care service blueprint with key milestones – based upon a process of discovery as opposed to a single and fixed solution for the future.
- A clear picture of what the likely footprint of services and patient and service user's flows might be in the new system and what the best, worst and most likely scenarios might be following implementation.

- A strategy including an implementation plan for change.
- A consideration, based on the likely functions that need to be delivered by any new service model, of what organisation changes will need to be made in order to make this deliverable.
- To build upon what is already in-train and what works e.g. the Adult Social Care Blueprint, the development of an intermediate care specification.
- To interface with other key initiatives e.g. the Keogh Review Action Plan to ensure a consistent approach to service review and resultant action.

#### ANALYSIS OF KEY ISSUES

It is important that Lincolnshire West CCG engages effectively with LSSR, since it is a key work stream that will help define options for the future shape and delivery of services for patients of Lincolnshire West CCG. The key points of engagement are at the Programme Board and Care Design Groups.

Programme Board membership is one clinician and one manager per organisation. For Lincolnshire West CCG this will normally be Dr Sunil Hindocha and Sarah Newton or a nominated deputy. Wider membership is not permitted under the governance arrangements.

The LSSR Programme Board reports to the Governing Body and Boards of the partner organisations. Ultimate approval of the outputs of the LSSR will be made by the Commissioners only, though the process is collaborative and it is hoped that a consensus position will be reached and that can be supported by all parties.

Sustainability reviews are also occurring in North Lincolnshire and in relation to Peterborough and Stamford Hospital NHS Foundation Trust. These will need to be factored into the LSSR.

#### PROPOSALS AND CONCLUSIONS

Members are asked to approve the LSSR governance arrangements and Concordat.

#### PATIENT, PUBLIC AND STAKEHOLDER INVOLVEMENT

Stakeholder engagement will be planned into the review. Any resulting significant service changes will be subject to engagement and consultation requirements.

#### EQUALITY AND DIVERSITY IMPACT

Equality and diversity impacts of any proposed changes will need to be assessed.

#### HEALTH INEQUALITIES IMPACT

Health inequality impacts of any proposed changes will need to be assessed.

#### SERVICE DELIVERY IMPACT

Any proposed change impacting on service delivery will need to be assessed.

**FINANCIAL IMPLICATIONS**

The principle resource implications are in relation to the external expert support, and the participation costs of the meetings and design groups. External support costs are being met jointly by commissioners – CCGs, Lincolnshire County Council and NHS England. Participation costs for meetings and design groups will be met by Lincolnshire West CCG for Lincolnshire West CCG staff and clinicians.

**HR IMPLICATIONS**

Participation of Lincolnshire West CCG staff for meetings and design groups.

**LEGAL CONSIDERATIONS**

Any proposed service configuration must be shown to be capable of maintaining or improving current performance with regard to the NHS Constitution and other quality and service frameworks.

**ANALYSIS OF RISK INCLUDING THE LINK TO THE BOARD ASSURANCE FRAMEWORK AND RISK REGISTER**

The LSSR has the potential to influence Lincolnshire West CCG’s objectives and is reflected in the Governing Body Assurance Framework.

**KEYWORDS**

N/A

**FURTHER INFORMATION (DETAILS TO INCLUDE OFFICE TELEPHONE CONTACT DETAILS)**

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